

# Public Document Pack



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Commissioning**

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Wednesday 6 April 2022

## Notice of Meeting

Dear Member

### Health and Adult Social Care Scrutiny Panel

The **Health and Adult Social Care Scrutiny Panel** will meet in the **Virtual Meeting - online** at **2.00 pm** on **Thursday 14 April 2022**.

This meeting will be webcast live and will be available to view via the Council's website.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

A handwritten signature in black ink, appearing to read 'Julie Muscroft', on a light-colored background.

**Julie Muscroft**

**Service Director – Legal, Governance and Commissioning**

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

## **The Health and Adult Social Care Scrutiny Panel members are:-**

### **Member**

Councillor Habiban Zaman (Chair)

Councillor Aafaq Butt

Councillor Bill Armer

Councillor Vivien Lees-Hamilton

Councillor Lesley Warner

Councillor Fazila Loonat

David Rigby (Co-Optee)

Lynne Keady (Co-Optee)

# Agenda

## Reports or Explanatory Notes Attached

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	Pages
<b>1: Minutes of previous meeting</b>	1 - 8
<p>To approve the Minutes of the meeting of the Panel held on 10 March 2022.</p> <hr/>	
<b>2: Interests</b>	9 - 10
<p>The Councillors will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interests.</p> <hr/>	
<b>3: Admission of the public</b>	
<p>Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.</p> <hr/>	
<b>4: Deputations/Petitions</b>	
<p>The Committee will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern. A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.</p> <p>In accordance with Council Procedure Rule 10 (2), Members of the Public should provide at least 24 hours' notice of presenting a deputation.</p> <hr/>	
<b>5: Financial Update 2022/23</b>	11 - 32

Representatives from local health and social care providers will be in attendance to present an update on the financial position of the Kirklees Health and Adult Social Care Economy.

Contact: Yolande Myers, Principal Governance Officer 01484 221000

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## **6: Review of 2021/22 Work Programme**

33 - 48

The Panel will review its activity during 2021/22 and determine those items from the Work Programme to be carried forward into 2022/23.

Contact: Yolande Myers, Principal Governance Officer 01484 221000

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Contact Officer: Yolande Myers

## KIRKLEES COUNCIL

### HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL

**Thursday 10th March 2022**

- Present: Councillor Habiban Zaman (Chair)  
Councillor Bill Armer  
Councillor Vivien Lees-Hamilton  
Councillor Fazila Loonat
- Co-optees David Rigby
- In attendance: Emily Parry-Harries - Consultant and Head of Public Health Protection  
Lucy Wearmouth - Public Health Manager  
Sean Berry – Operational Manager, Air Quality  
Steve Brennan – Kirklees CCG  
Jacqui Stansfield – Service Manager, Commissioning, Quality and performance  
Richard Parry – Strategic Director, Adults and Health  
Rob McCulloch – Independent Chair, Kirklees Safeguarding Adults Board
- Observers: Councillor Alison Munro  
Councillor Elizabeth Smaje
- Apologies: Councillor Aafaq Butt  
Councillor Lesley Warner  
Lynne Keady (Co-Optee)

- 1 Minutes of previous meeting**  
The minutes of the meeting held on 9 February 2022 were approved as a correct record.
- 2 Interests**  
No interests were declared.
- 3 Admission of the public**  
All items were taken in public session.
- 4 Deputations/Petitions**  
No deputations or petitions were received.
- 5 Public Question Time**

## Health and Adult Social Care Scrutiny Panel - 10 March 2022

The Panel received a question from Councillor Alison Munro regarding the availability of NHS dentists.

Cllr Munro was informed that the Panel would seek a formal written response.

### 6 Population Health Management

The Panel welcomed representatives from Kirklees Public Health, Air Quality Energy and Climate Change, and the NHS Kirklees Clinical Commissioning Group (CCG) to the meeting.

Ms Parry-Harries informed the Panel that Population Health Management was about a long-term system-wide approach looking at the health and well-being of an entire population, equally for physical and mental health outcomes.

The Chair opened up the discussions to a question and answer session that covered a number of areas that included:

- A question regarding prioritising the introduction of local initiatives, and in relation to the cancer screening pilot health checks, what feedback had been received around outcomes and how effective the interventions had been.
- Confirmation that the priority was relationships and people working together to effectively use the data to make decisions.
- Details of the difficulties and challenges in identifying priorities as there were many things that could be done to improve the health of the population.
- Confirmation that if relationships were in place, anything that could be done to improve people's ability to identify their symptoms early to present and intervene early would have a positive outcome on people's health and well-being.
- An overview of how important people's housing and the quality of green space was and how it had an impact on a person's health and well-being.
- A question about cancer screening and how it came about, whose idea was it and how it got implemented.
- Confirmation that there were a number of people living in Kirklees social housing who had engaged and built relationships with housing officers who had received training to help people living within the community to understand the importance of cancer screening and how to access it.
- Details of the early feedback from the cancer screening programmes that indicated that there had been an uptake in the numbers of people who wouldn't usually have engaged or taken up the screening as a result of having a better understanding of the benefits of early detection.
- An offer for elected Members to support projects where officers felt it would be appropriate and beneficial.
- A question around the level of training received by housing officers to support the local communities.
- Confirmation that the interactions that housing officers had with people were centred around health-seeking type conversations, and to support people in understanding that screening was not something that was done once a person has been diagnosed with a disease or condition.
- Confirmation that the training for housing officers would evolve over time and become more nuanced as learning developed but was initially provided

## Health and Adult Social Care Scrutiny Panel - 10 March 2022

collaboratively between the Wellness Service, Public Health and clinical screening providers.

- An overview of the work being done with local mosques and the focus on 'working with' and not 'doing to' local communities.
- A question around whether the housing officers were having support for their mental health whilst they were supporting residents.
- A question that highlighted how a person with multiple conditions could find the various pathways to care confusing and which had the potential to lead to some people slipping through the net.
- Confirmation that the support offered was around the awareness and understanding of the importance of screening and that this wasn't a clinical service, with the primary care service being the first port of call for anyone with multiple conditions.
- An explanation that there was an increase in the numbers of people with complex health needs and multi-morbidities which was causing the greatest challenges as opposed to early death.
- Details of the work that was being done with the acute trusts, so that those with multiple health difficulties, who had regular and frequent appointments, could have their appointments clustered together as far as possible, to help reduce the frequency of visits to hospital.
- A question around whether the breast, cervical and bowel screen pilot had finished.
- Confirmation that the initial pilots had ended but that it was anticipated that once the learning was collated, the screening programmes would continue.
- A query around the health checks that were identified within the Council Plan and confirmation that they would continue at key locations in the community in order to help remove as many barriers as possible to accessing the service.
- A question as to whether updated data packs which had previously been given to the primary care networks would be given out again, and if they were, what the content would be.
- Confirmation that discussions were taking place with the primary care networks to ascertain if they found the previous packs helpful and what a refresh of the data packs would need to look like, while recognising the progress that the networks had made.
- A query around what work was being done to reduce health inequalities.
- Confirmation that although population health management didn't have a specific workstream on health inequalities this was deliberate as the work would be woven through other areas that would include the conversations taking place in partnership arenas which would inform and strengthen the system leadership work.
- A concern as to how the work would make a difference to the health inequalities in a practical way, given the Kirklees Observatory Data was for 2016-2018 and therefore not up to date.
- Confirmation that this was the start of a practical programme of work that would make a difference to the health and well-being of the population, and that ambition was high.
- Details that the new ways of working would be analysed and the programmes that were the most effective would be continued.

## Health and Adult Social Care Scrutiny Panel - 10 March 2022

- Details that the vaccination programme was a very successful example of everyone coming together with a single vision to understand why certain residents were not coming forward for their vaccinations which resulted in a pop-up centre being put in the community to allow more residents to receive their vaccinations.
- A concern that there was no detail around where the programme would be in five or ten years as milestones of improving health inequalities.
- Confirmation that air quality had a direct link to public health, with pollution or pollutant sources that were directly impacting the health of residents being monitored.
- Details of the requirement for local authorities to provide the government with details of air quality management areas or areas which had exceeded the air quality objectives to create a five-year action plan, and to submit air quality status reports.
- Confirmation of the various acts and regulations which set air quality limit values and defined regulatory and statutory requirements related to air quality or other air quality matters.
- That there were legally binding limits for concentration of outdoor air pollutants that affected public health and the primary pollutant monitored within Kirklees was nitrogen dioxide or NO<sub>2</sub> and this pollutant was always linked to transport emissions which was why monitoring was done at the roadside in particularly congested areas.
- The monitoring focuses on the impact on the health of residents with samples being taken in representative locations near houses or on streetlamps.
- Confirmation that there were 87 locations across Kirklees monitored by diffusion tubes, two fixed monitoring locations at Bradley and Ainley Top and five zephyr stations which could be located at various locations to either co-locate or compare results with the diffusion tubes and fixed monitoring locations.
- The service was looking to deploy the zephyr stations at locations such as schools, where links could be made with public health initiatives such as Scoot to School so that baseline emissions for pre and post drop-off times could be monitored.
- Confirmation of the nine air quality management areas being Thornton Lodge, Huddersfield Town Centre (inside the ring road), Outlane, Liversedge, Edgerton, Birkenshaw, Ainley Top, Bradley (Leeds Road intersection) and Eastborough.
- These areas were targeted as there was a level above the air quality objective and air quality actions were being taken in these locations.
- Details of the potential impact to residents' health as a result of poor air quality, being acutely aware of links between poor air quality and inequalities and poor health including for those in high risk groups and vulnerable populations including exacerbating asthma, respiratory illnesses, heart disease and reduce life expectancy.
- Confirmation that changes announced within the new Environment Act may have an impact on current compliance with more stringent air quality targets being anticipated, meaning more air quality management areas being declared.
- Details of how air quality continued to be improved through electrical vehicle infrastructure, school engagement activities, work with active travel and public health to support campaigns such as the Scoot to School, anti-idling awareness and opportunities for enforcement where appropriate.



## Health and Adult Social Care Scrutiny Panel - 10 March 2022

- Confirmation that any feedback from Defra would be included in future reports

### RESOLVED –

1. That the Panel recognise the opportunities for learning and development.
2. That the Panel would welcome a further update on the progress to include, where appropriate, data around the outcomes of the new approaches and initiatives in working with the population to improve their health.
3. That a further discussion take place at a future meeting of the Panel

### 7 **Kirklees Safeguarding Adults Board 2020/2021**

The Panel welcomed representatives from Kirklees Safeguarding Adults Service and the Chair of the Kirklees Safeguarding Adults Board (KSAB).

Mr Rob McCulloch explained to the Panel that the KSAB had three main functions (i) to produce a strategic plan (ii) to report on the strategic plan and (iii) to undertake safeguarding adult reviews.

Mr McCulloch informed the Panel that he had worked with safeguarding adults' boards for almost his entire career, and he gave the Panel assurance that the work done in Kirklees in recent years by the Board and its previous chair was second to none.

The Panel were advised that systems in place within Kirklees were effective in monitoring safeguarding, reporting on it, with continuous improvement and a culture that was open to enquiry.

The Panel opened up a discussion which covered a number of items which included:-

- A question regarding the reference in the report to self-neglect, having previously not been reported upon, and whether this was an arising issue.
- A query in relation to the Covid-19 response, and whether there had been any specific Covid related issues that needed responding to by the Board.
- A question relating to the Liberty Protection Safeguarding which was due this year, and what that included.
- Confirmation that self-neglect was a priority for the Board and a toolkit had been introduced to help agencies respond to it with a partnership approach across agencies.
- Details that the last two reviews had been around self-neglect and were particularly difficult issues to address with national issues also coming to the fore.
- A difficulty with self-neglect is that if an agency couldn't get access, get a response, or couldn't engage well with the individual, the danger was that the individual was not transferred on to another agency and confirmation that the toolkit that had been introduced was focusing on this difficulty.
- Details that there had been an increase in self-neglect, but this was partly due to the Board being more aware of it and reporting on it.

## Health and Adult Social Care Scrutiny Panel - 10 March 2022

- Confirmation that the impact of Covid-19 would be long lasting, particularly when focusing on the isolation and individuals being unable to access services.
- Challenges were also evident within services due to staffing issues, absences, and demand on resources, but some of the benefits that had been identified was better partnership working between health and the local authority.
- Confirmation that there were shared budgets and resources between health and the local authority with shared outcomes that didn't exist before the pandemic.
- A concern about individuals with mental health issues who had not had access to services during the pandemic, or who had been avoiding services due to isolation.
- Confirmation that Deprivation of Liberty's would end and would move to Liberty Protection Safeguards, but that this was on hold until 2023.
- A question regarding the demand for support for abuse, particularly domestic abuse in the future.
- Details that although an increase in demand had been expected throughout the pandemic, the number of referrals hadn't gone up as far as the Board had expected it to.
- Confirmation that the lower numbers of referrals may not necessarily be due to lower incidents and a further deep dive would be undertaken to understand the numbers given that it was not what was expected.
- Over the coming year, a much closer alliance with communities would be developed with the aim of growing and supporting communities, providing some extra elements into promoting safeguarding.
- Details that the new domestic abuse strategy had a focus on working with perpetrators and increasing awareness of the mechanisms that individuals could use to raise concerns.
- Confirmation that further consideration would be given to understand what was driving the data changes, be it increased instances of domestic abuse or increased awareness with some of those preventative activities being successful in reducing the overall number of incidents.
- A question regarding Section 42 inquiries noting that 60% of inquiries were in the care home sector and whether any preventative strategies were being put in place that would lessen the likelihood of those risks.
- Confirmation that most Section 42 inquiries would be in the places where there was more access to individuals in those arenas.
- Details of the care home early intervention team led by the CCG who work closely in care homes to identify risks before it reaches safeguarding.
- Confirmation that the CCG reports to the quality and performance subgroups in Kirklees so that they can be kept abreast of what's happening in the care homes.

### RESOLVED –

1. That the Panel thank officers and the Chair of the KSAB for attending the meeting
2. That the report be received and noted.

**8 Work Programme 2021/22**

A discussion took place on the Panel's Work Programme and agenda plan with a focus on the next Panel meeting and the need to consider the next municipal year's work programme.

Areas that were covered included:

- An overview of the planned financial position item scheduled for the April meeting.
- Consideration of the work programme at the April meeting, looking back over the previous municipal year, and identifying work that the Panel believe was complete.
- April's meeting will also consider areas of work that needed to be carried forward to the next municipal year.
- Consideration of new areas of work for the 2022-23 municipal year.
- Details that the first meeting of the new municipal year would invite comments from health partners and colleagues within the council around any emerging issues that the Panel may need to consider.
- Confirmation that excess death data and air quality should be added to the work programme for 2022-23.

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<b>KIRKLEES COUNCIL</b>					
<b>COUNCIL/CABINET/COMMITTEE MEETINGS ETC</b>					
<b>DECLARATION OF INTERESTS</b>					
Health & Adult Social Care Scrutiny Panel					
<b>Name of Councillor</b>					
<b>Item in which you have an interest</b>	<b>Type of interest (eg a disclosable pecuniary interest or an "Other Interest")</b>	<b>Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N]</b>	<b>Brief description of your interest</b>		

Signed: ..... Dated: .....

## NOTES

### Disclosable Pecuniary Interests

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -

- (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
- (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.



**Name of meeting: Health and Adult Social Care Scrutiny Panel**

**Date: 14 April 2022**

**Title of report: Financial Update 2022/23**

To provide members of the Health and Adult Social Care Scrutiny Panel with the financial position of the Kirklees Health and Adult Social Care Economy.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	No
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u> ?	Not Applicable
The Decision - Is it eligible for call in by Scrutiny?	Not Applicable
Date signed off by <u>Strategic Director</u> & name  Is it also signed off by the Service Director for Finance?  Is it also signed off by the Service Director for Legal Governance and Commissioning?	No – The report has been produced to support the discussions with health and social care.
Health Contact	Alison Needham, Kirklees CCG

**Electoral wards affected: None Specific**

**Ward councillors consulted: Not Applicable**

**Public or private: Public**

**Has GDPR been considered? Yes. The report does not include any personal data that identifies an individual.**

## 1. Summary

1.1 The Kirklees Health and Social Care Scrutiny Panel as part of their 2021/22 Work Programme asked Calderdale and Huddersfield NHS Foundation Trust, Locala, Mid Yorkshire Hospitals NHS Trust, South West Yorkshire Partnership NHS Foundation Trust and Kirklees Council Social Care to provide them with an update on their financial position.

1.2 The local health and social care providers have collaborated to provide a presentation which is appended to this report and representatives will be in attendance to provide the panel with:

- An update on the impact of Brexit and Covid-19 to include exploring the implications on staff numbers/shortages.
- An update on the local approach to developing a workforce strategy.
- A focus on the implications of the financial pressures on services provided and commissioned by Adult Social Care.

1.3 Information covering the areas above is attached.

## 2. Information required to take a decision

N/A

## 3. Implications for the Council

N/A

### 3.1 Working with People

No specific implications

### 3.2 Working with Partners

No specific implications

### 3.3 Place Based Working

No specific implications

### 3.4 Climate Change and Air Quality

No specific implications

### 3.5 Improving outcomes for children

No specific implications

### 3.6 Other (e.g. Legal/Financial or Human Resources)

No specific implications

## 4. Consultees and their opinions

Not applicable

## 5. Next steps and timelines

That the Overview and Scrutiny Panel for Health and Adult Social Care takes account of the information presented and considers the next steps it wishes to take.

## 6. Officer recommendations and reasons

That the Panel considers the information provided and determines if any further information or action is required.

## 7. Cabinet Portfolio Holder's recommendations

Not applicable



- 8 Contact officer:**  
Yolande Myers – Principal Governance and Engagement Officer  
[yolande.myers@kirklees.gov.uk](mailto:yolande.myers@kirklees.gov.uk)
- 9 Background Papers and History of Decisions**  
Not applicable
- 10 Service Director responsible**  
Julie Muscroft – Service Director, Legal, Governance and Commissioning

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# Kirklees Place Financial Update 2022/23 Update by Finance leads



# Overview

- The new West Yorkshire Integrated Care System (WYICS) commences on the 1<sup>st</sup> July 2022 and Kirklees CCG in its current form will end from the end of June and become the Kirklees Health and Care Partnership.
- The Kirklees Place is being developed to support the Health and Social Care needs of its population and how it makes the right decisions, whilst ensuring financial sustainability.
- It will be responsible to achieve financial balance in the Kirklees place as part of the WY ICS. However, the statutory duties are held by the ICS
- Our financial position will be fed into the wider system financial position.
- There is a clear direction to work together, to manage financial issues as a group – not shifting problems – but solving things together.
- The finance function of West Yorkshire has been working together for a number of years, including the development of joint financial plans. These system plans originate by the development of local level plans in each place. It is considered creation of a more formal approach, that the ICS will be bring, will allow greater, cohesive working.
- The current ICS financial plans only include NHS Providers and the current CCG. However, information in relation to the Locala and the Local Authority has been shared.
- The plans are current still to be approved in individual organisation and due to Purdah are not presented here. However, each finance lead will provide an overview.
- As a Kirklees place and as finance leads it is our overall aim to provide a comprehensive overview of the wider financial position of other key stakeholders.
- The next future years will be challenging as we come out of Covid and the ongoing backlog and health and social care challenges

# How are we going to work – as part of ICS

- There are a number of financial principles that we are working towards to develop a joint financial plan as part of West Yorkshire these include
  - Decisions are clinically led
  - There is a collaborative approach
  - Transparency of financial information and plans
  - Simplify where possible
  - Comprehensive and inclusive
  - Deliverable
  - Fairness
  - Consistent
  - Includes specialist commissioning
  - Future Proofing

# Approach to funds management

Place based partnership are key to financial decision making – along existing governance

Resources received in the ICS will be delegated to place wherever appropriate

Financial flows (wherever possible) to providers will be routed via the place rather than at system level

The system will ensure that there is a consistency in allocations for baseline funding

The system will take account of population health needs in place when agreeing allocation disbursement

The Mental Health Investment, Primary Care and Community services targets will continue and will be met by both place and system

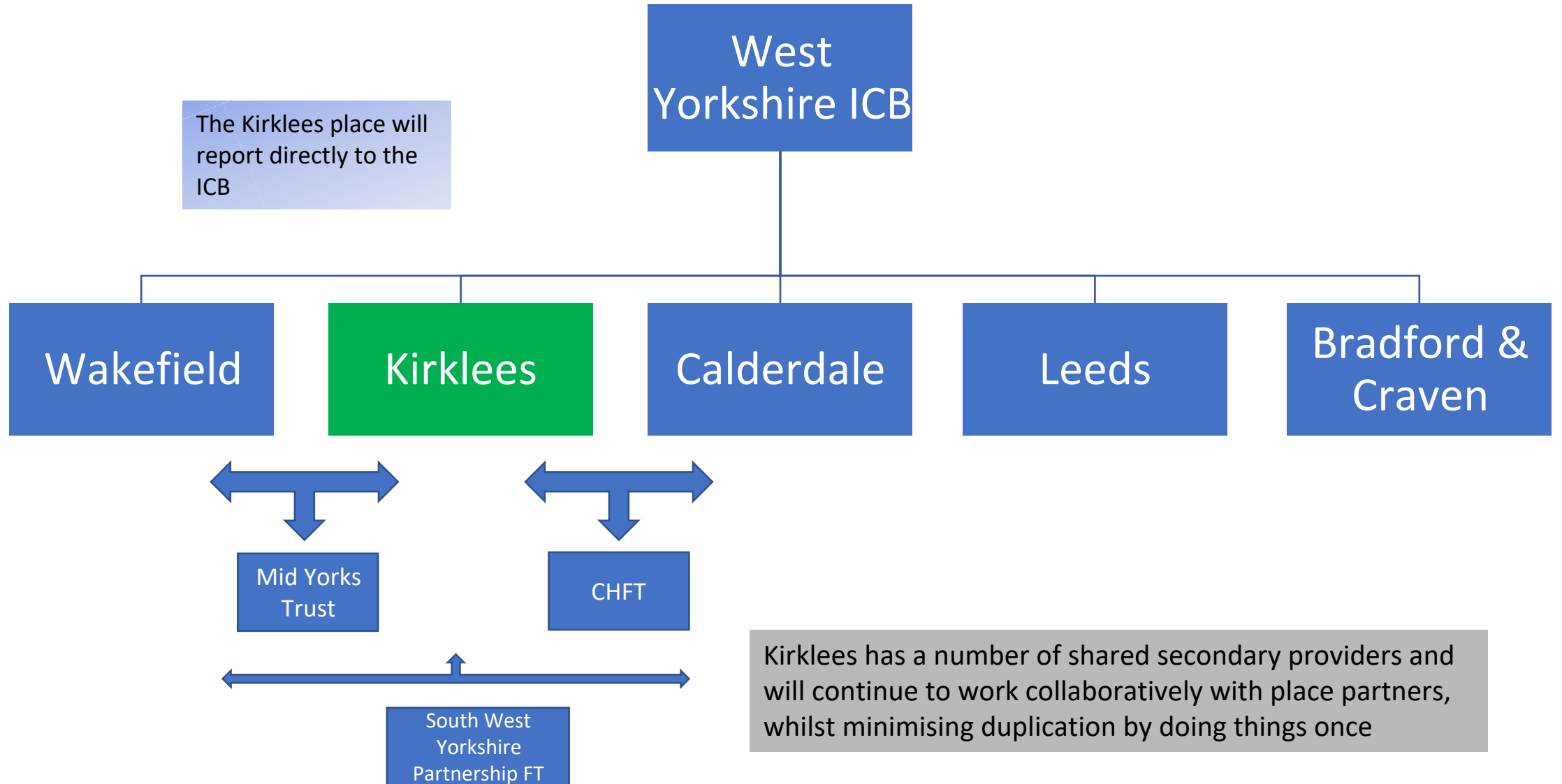
The system will develop efficiency and productivity plans at organisation, place and at a system level

Strong and robust risk management approaches will be put in place

## Financial Planning – system headlines

- System plans being pulled together from a West Yorkshire place.
- Moving out of the current financial framework that was in place due to Covid
- Some elements of funding have ended
- Recognised that it will be financially challenging
- Real focus on clearing backlogs, but continuing to deliver services to get them provided in the right place – system working
- Looking at things that can be done once to promote the best value for money, but not losing the local place focus

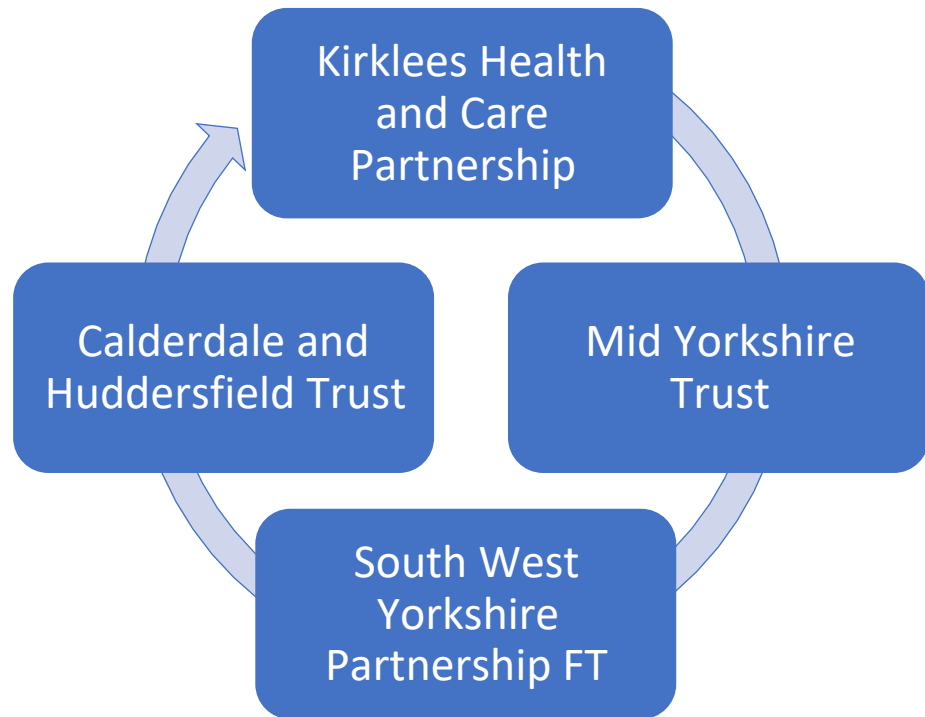
# West Yorkshire system - structure





# Kirklees Financial Place

The following areas will be reported and be part of the WYICS financial overall plan



Kirklees has a much wider financial position and as we move together a wider financial system position will be reported



# Financial Overview

The following provides an overview of the financial position of the Kirklees place by individual provider



## Key Risks and Opportunities

Kirklees Health and Wellbeing Partnership

Calderdale and Huddersfield Foundation Trust

Mid Yorkshire Foundation Trust

South and West Partnership Foundation Trust

Kirklees Local Authority

Locala Health and Wellbeing

# Kirklees Place - Overview

- The West Yorkshire system is currently working on developing its high level financial and activity plans
- The Kirklees place includes four main commissioner/providers
- The complexity of Kirklees is that we share providers with Wakefield and Calderdale Place
- Committed to do things once to limit bureaucracy
- Kirklees will have a financial challenge moving into 2022/23, the scale is currently being worked through
- NHS Financial plan submission on the 28th April 2022
- Working to understand how we manage as a place – managing risk, doing things once, joint working
  
- There are a number of risks as a system as we move forward including inflationary pressures and resurgence of Covid
  
- The following give a general overview of the key stakeholders position and will be discussed by each lead

## Kirklees Health and Care Partnership

- Allocation received from ICS to support Kirklees – some transfers direct to providers included in this
- Plans focus on all elements of commissioning of services for Acute, Mental Health, Continuing Health Care, Primary Care and Community Services
- All plans align with national expectations
- Focus on supporting system to develop services in the right place
- Continued pressures in a number of areas
- Continued focus on delivery of financial balance, and recognising this will be challenging this year
- Plans adhere to all the planning asks both local and national
- Continued support in Mental Health Services
- Work to align services with providers – getting the £ in the right place

### **Planning assumptions - operational**

- Zero waits of over 78 weeks and improvement in waits of over 52 weeks by the end of 2022/23
- Delivery of 104% of 2019/20 elective, day case and outpatient first appointment levels
- Delivery through increased internal capacity, improved productivity and use of Independent Sector
- Bed base assumed to return to June 2021 level with Covid number of 20
- Return to Summer 2021 Covid and TOC levels assumed at 70
- 92% bed occupancy assumed with length of stay improvement vital in delivery of this

### **Planning assumptions - financial**

- Block allocations uplifted by 3.8%
- Covid-19 funding reduced by 57%
- Assumes Elective Recovery Funding will flow to Acute Providers from local CCGs on a fair shares basis
- Pay inflation assumed as per national guidance at 3%
- Non Pay inflation includes estimated impact of current RPI based contracts and expected pressure on Utilities

## Planning Assumptions

- On costs of covid with a reduction in national funding
- National efficiency target is challenging
- Inflationary pressures in excess of national inflation funding
- Local qualitative pressures

## Work continues to refine plan, this will include

- Review of cost pressures
- Securing additional ICS income
- Developing more efficiency programmes to support VfM in the system

# South West Yorkshire Partnership Foundation Trust

## Financial Plan Covers

### Financial Plan for 2022/23 is being finalised, but recognises

- Includes an efficiency to balance budgets
- Includes an indicative Covid budget to support Out of Area Placements
- Workforce expansion of 8% by March 23. Increase expected across substantive and bank etc. and include a large element of international nurse recruitment.

## Kirklees investments

The in principle agreed additional investments are:

- Expansion in early intervention in psychosis services (EIP) to support the expansion to the at risk of mental health state pathway
- Expansion of perinatal services
- Consolidation of the position in relation to IAPT expansion
- Consultant psychiatrist funding for the intensive home-based treatment team
- Additional medical capacity adult mental health
- Increasing capacity of the core and enhanced community mental health teams
- Increasing capacity within the outreach team/older people's crisis
- Children and young people's eating disorders
- Expansion of Children and young people's crisis services
- Additional dietetic support for the children's and young people's avoidant restrictive food intake disorder pathway.

# Kirklees Local Authority – Adult social Care and Public Health

## Council context

- Budget now set - Council 16<sup>th</sup> Feb 2022
- Local Govt Finance Settlement = Only a one year settlement
- Core Spending Power increase for Kirklees of 3.7% in real terms (assumes full allowable uplift on CT (1.99%) and ASC precept (1%))
- Kirklees Council – 3<sup>rd</sup> lowest funded of 36 met. authorities (per/head)
- Difficult budget to balance against funding uncertainty (reliance on short term funding)



# Kirklees Local Authority – Adult social Care and Public Health

- **Adult Social Care – Budget 2022-23**
  - Provider cost pressures (including National Living Wage increase)
  - Pressures on demographic growth (especially OP and MH) + Heightened pressures on complexity of packages
- **Other key ASC issues**
  - ‘Fair cost of care’ for resi/nursing/home care – govt driven programme
    - what is the fair cost?, how do we compare?, Sustainability plan for next steps.
  - Addressing market/system pressures
    - Workforce – recruitment/retention/fair rate of pay & recognition
  - Charging policy reform 2023 (national)
    - Cap on care costs / Change for self funders / Impact on the market?
  - New/higher levels of inflation – further pressure
    - Energy/fuel – pressures on providers and workforce
    - Increased cost of living/operating
  - Continued joint working
    - Regional and local partners continue to work jointly to ensure that funding is managed flexibly within the overall system for maximum local benefit.
- **Public Health issues**
  - Covid – continuing threat vs continuing funding?
  - Substance misuse – Drugs & Alcohol strategy - national sign off tbc?
  - Sexual Health – continuing cost pressures on prescribing

## Locala Health and Wellbeing

- Plans being developed, as with other providers includes efficiency asks of approx. 3.2%
- Working closely with local colleagues
- Plans include investments on a non-recurrent basis
- A number of risks in delivery of service

## Moving forward – tackling the financial challenge together

- Peer review of assumptions we have all made and how they feed into the overarching place
- Whilst there are risks, there are also opportunities
- Success in delivering efficiency
- Working together to really challenge the investments we make and how they impact staff and patient care
- Long Term aim is to ensure resources are allocated appropriately to ensure the greatest impact
- We are working now on how we will work and focussing on the Governance of our place to ensure on how we work
- This is something that we have been doing for a while and hope that this place approach together will reinforce this work.

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**Name of meeting:** Health and Adult Social Care Scrutiny Panel

**Date:** 14 April 2022

**Title of report:** Review of 2020/21 – Work Programme

**Purpose of report**

To review the Panel’s work programme for 2020/21 and identify areas of work that have been completed; those that need to be carried forward to next year; those that need to be monitored; and to consult on potential areas for scrutiny during 2022/23

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	N/A – Report produced for information only
Key Decision - Is it in the <a href="#">Council’s Forward Plan (key decisions and private reports?)</a>	No
The Decision - Is it eligible for call in by Scrutiny?	No
Date signed off by <u>Strategic Director</u> & name  Is it also signed off by the Service Director for Finance IT and Transactional Services?  Is it also signed off by the Service Director for Legal Governance and Commissioning Support?	No – The report has been produced for information only.
Cabinet member <a href="#">portfolio</a>	Health and Social Care

**Electoral wards affected:** All

**Ward councillors consulted:** N/A

**Public or private:** Public

## 1. **Summary**

- 1.1 In July, at the start of the 2022/23 municipal year, the Health and Adult Social Care Scrutiny Panel met to determine its work programme for the year. The Panel followed an approach that is designed to help members prioritise and ensure measurable outcomes for scrutiny work.
- 1.2 The Panel is asked to reflect on the work it has undertaken, identify where work has been completed and highlight those projects that remain ongoing; continue to be a priority; and need to be carried forward to next year. In order to help members of the Panel to do this, a straightforward flowchart with key questions has been developed and is attached at **Appendix 1**.
- 1.3 A copy of the Panel's work programme, containing details of the work undertaken, is also attached at **Appendix 2**.
- 1.4 Members are asked to look at each item on their work programme and use the flowchart to help determine the next steps.
- 1.5 **Looking Forward to 2022/23**
- 1.6 In addition to identifying issues to be carried forward from the current work programme panel members are also asked to identify any additional issues that they consider to be of a strategic priority and would wish to propose for inclusion in the scrutiny work programme for 2022/23.
- 1.7 In order to assist the shortlisting and prioritising process undertaken by scrutiny, it is important that members also identify the remit of the proposed issue, the value that scrutiny would add by being involved, and why this should be a priority for scrutiny over the next 12 months.

## 2. **Information required to take a decision**

N/A

## 3. **Implications for the Council**

N/A

## 4. **Consultees and their opinions**

N/A

## 5. **Next steps and timelines**

Following the Panel's discussion, the identified issues will be taken forward for inclusion within a Work Programme Long List. Following an initial overview by the Overview & Scrutiny Management Committee the Panel will receive a shortlist of potential work programme issues and will then go on to fully scope individual projects to ensure focused pieces of work with clear outcomes.

## 6. **Officer recommendations and reasons**

1. That the Panel review its work programme and identify where work has been completed and highlight those projects that remain ongoing and need to be carried forward to next year.

2. That the Panel identify any additional issues of a strategic priority that it wishes to propose for inclusion in the scrutiny work programme for 2022/23 together with details

of the remit of the proposed issue, the value that scrutiny would add by being involved, and why this should be a priority for scrutiny over the next 12 months.

7. **Cabinet portfolio holder's recommendations**

N/A

8. **Contact officer**

Yolande Myers, Principal Governance and Democratic Engagement Officer, Tel: 01484 221000 Email: [yolande.myers@kirklees.gov.uk](mailto:yolande.myers@kirklees.gov.uk)

9. **Background Papers and History of Decisions**

N/A

10. **Service Director responsible**

Julie Muscroft Service Director: Legal, Governance & Commissioning

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## REVIEWING THE PANEL'S WORK PROGRAMME FOR 2021/21

For each issue on the Panel's work programme:

**Has the Panel/Lead Member looked at this issue during the course of the year?**

In July, the Panel anticipated that this issue was a sufficient priority to be included in their work programme for 2021/22. Has there been an opportunity to undertake any work on this?

YES

NO

**Has work been completed?**

- Has a final report and recommendations been produced, if appropriate?
- Has it been identified that there is no further work to be undertaken on this issue?

YES

NO

**Are there any recommendations that need to be monitored?**

- Is the Panel responsible for monitoring the recommendations of a specific project?
- Is a final report awaiting submission to Cabinet and likely to need follow up work?

YES

NO

**Does the Panel know what work still needs to be done?**

- Is there a project plan detailing the work that is outstanding?
- Is this an ongoing strategy or policy development issue requiring ongoing scrutiny involvement?
- Has consideration been given to the timescale for undertaking this work?

YES

NO

**Is it still a priority for the Panel?**

- Potential work programme issues are scored against a number of criteria to help identify high priorities:
  - Is it a Cabinet or Council priority?
  - Does it relate to a poorly performing performance indicator?
  - Is it an issue of significant local concern?
  - What is the impact of scrutiny not doing this work?
  - Can anything change as a result of scrutiny doing this work?
- Does this issue still score as a high priority?

YES

NO

**INCLUDE IN  
WORK  
PROGRAMME  
2022/23 LONG  
LIST FOR  
PRIORITISATION**

**CONCLUDED –  
DON'T TAKE  
FORWARD**

**INCLUDE IN  
WORK  
PROGRAMME  
2022/23 LONG  
LIST FOR  
PRIORITISATION**

**IDENTIFY  
AREAS  
NEEDING  
COMPLETION**

**INCLUDE IN  
WORK  
PROGRAMME  
2022/23 LONG  
LIST FOR  
PRIORITISATION**

**DON'T TAKE  
FORWARD**

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## HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL – WORK PROGRAMME 2021/22

**MEMBERS:** Cllr Habiban Zaman (Lead Member), Cllr Bill Armer, Cllr Aafaq Butt, Cllr Vivien Lees-Hamilton, Cllr Fazila Loonat, Cllr Lesley Warner, David Rigby (Co-optee), Lynne Keady (Co-optee).

**SUPPORT:** Richard Dunne and Yolande Myers, Principal Governance Officers

<b>FULL PANEL DISCUSSION</b>		
<b>THEME/ISSUE</b>	<b>APPROACH AND AREAS OF FOCUS</b>	<b>OUTCOMES</b>
<p><b>1. Financial position of the Kirklees Health and Adult Social Care Economy</b></p>	<p>Maintain a focus on the finances of the local health and social care system to include:</p> <ul style="list-style-type: none"> <li>• An update on the impact of Brexit and Covid-19 to include exploring the implications on staff numbers/shortages.</li> <li>• Assessing the local approach to developing a workforce strategy.</li> <li>• A focus on the implications of the financial pressures on services provided and commissioned by Adult Social Care.</li> </ul>	
<p><b>2. Impact of Covid-19 on the Health and Adult Social Care Sector</b></p>	<p>To look at the impact of Covid-19 on the local health and adult social care sector to include:</p> <ul style="list-style-type: none"> <li>• Considering the capacity of the system</li> <li>• Monitoring the impact on planned surgery waiting lists</li> <li>• Considering planned changes to service delivery as a consequence of the pandemic.</li> <li>• Assessing the impact of the “health debt” due to delays in health screening, cancer treatments, vaccinations etc.</li> <li>• Looking at the local plans for catching up with delayed treatments.</li> <li>• Lessons learned to include looking at how services across the health and adult social care sector have adapted practice to take account of the impact of the pandemic.</li> </ul>	<p><u>Panel meeting 19 August 2021</u> Representatives from Calderdale and Huddersfield NHS Foundation Trust and Mid Yorkshire Hospitals NHS Trust provided an update on the impact of Covid-19 on Acute Hospital Trust.</p> <p>The update was noted and the panel requested a written update on the suspension of the provision of planned inpatient surgery at Dewsbury Hospital.</p>

	<ul style="list-style-type: none"> <li>Assessing the broader impact on adult social care including the increased social care needs for older people as a consequence of reduced mobility and access to services and activities during the pandemic.</li> <li>The impact of long Covid</li> </ul>	
<p><b>3. Integration of Health and Adult Social Care</b></p>	<p>An overarching theme that covers the move to increasing the integration of services across the health and adult social care sector to include:</p> <ul style="list-style-type: none"> <li>Looking at the progress and effectiveness of Community Care Services (CCS) in Kirklees.</li> <li>Reviewing progress of the Primary Care Networks (PCNs) to include the effectiveness of their integration with other key services and agencies across the local health and social care network.</li> <li>Assessing the impact of CCS in Kirklees in reducing avoidable A&amp;E attendances; hospital admissions; delayed discharges; and reducing avoidable outpatient visits.</li> <li>To consider the implications of the changes from legislative proposals that are intended to integrate care within the NHS and encourage greater collaboration between the NHS and local government and other agencies to include:             <ul style="list-style-type: none"> <li>How the changes will impact on local commissioning and delivery of service.</li> <li>Considering the changing health and care landscape to include a focus on the progress of collaboration between local providers.</li> </ul> </li> <li>To consider the proposals to merge the Gateway to Care Service and the Locala Single Point of Contact Service</li> </ul>	<p><u>Panel meeting 11 November 2021</u>            Representatives from Locala provided an update on services delivered by them, including reducing unnecessary hospital admissions and delays in discharge. Locala updated the Panel on the development of the same day urgent/emergency response and the integration of Gateway to Care Service and Single Point of Contact Service.</p> <p>The Panel requested that the blueprint regarding the integration of services reflect how it felt as a carer and as a community partner.</p> <p><u>Panel meeting 9 February 2022</u>            Representatives from Kirklees Clinical Commissioning Group presented an update on the development of Primary Care Networks (PCNs) and access to primary care medical services.</p> <p>The Panel agreed that a further update be arranged to assess the progress of PCNs and to look at the work being done to continue to build an efficient and effective GP service.</p>

<b>4. Digital Technology</b>	An overarching theme that looks at the impact of the use of digital technology in the delivery of health and adult social care services.	
<b>5. Mental Health and Wellbeing</b>	An overarching theme that looks at services that focus on providing support in areas that cover mental health and wellbeing to include: <ul style="list-style-type: none"> <li>• Reviewing progress of the work being delivered through the Kirklees Integrated Wellness Service.</li> <li>• Suicide prevention</li> <li>• Looking at the Council’s work in supporting mental health provision across the various localities in Kirklees.</li> <li>• To look in more detail at the services provided by South West Yorkshire Partnership NHS Foundation Trust (SWYPF) to include redesign of services and any post pandemic new initiatives.</li> <li>• Looking at the wellbeing and support for unpaid carers including working carers.</li> </ul>	<p><u>Panel meeting 9 February 2022</u> Representatives from Kirklees Public Health and South West Yorkshire Partnership NHS Foundation Trust presented an update on the work being done across Kirklees on suicide prevention.</p> <p>The Panel endorsed and supported the recommendations that all partners should proactively promote and raise awareness of the training offers via Northorpe Hall; and that the Zero-suicide alliance training should be recommended to all to help with consistency of language and approach to help more people to stay safe.</p> <p>In addition the Panel requested that a broader discussion be arranged to focus on the work that is being carried out through the Thriving Kirklees Single Point of Access Service.</p>
<b>6. Quality of Care in Kirklees</b>	Receive an annual presentation from CQC on the State of Care across Kirklees to include: <ul style="list-style-type: none"> <li>• A focus on Adult Social Care</li> <li>• The impact of COVID-19 on the quality of care in Kirklees.</li> </ul>	<p><u>Panel meeting 7 December 2021</u> Representatives from CQC presented an overview of the state of care in Kirklees.</p> <p>The Panel agreed that a follow up session should be arranged to include dentistry and to consider progress of the new CQC strategy.</p>

<p><b>7. Kirklees Safeguarding Adults Board (KSAB) 2020/21 Annual Report</b></p>	<p>To receive and consider the KSAB Annual Report to include consideration of the Impact of Covid-19 on safeguarding adults during periods of lockdown.</p>	<p><u>Panel meeting 7 October 2021</u> The Panel received a presentation on the proposed approach to developing the Kirklees Joint Health and Wellbeing Strategy.</p> <p>The Panel requested that its comments and views on the proposed approach to the Strategy and the high level aspirations and ambitions for the health and wellbeing of the residents of Kirklees be noted.</p> <p><u>Panel meeting 10 March 2022</u> The new chair of the Kirklees Safeguarding Adults Board presented the 2020-21 Annual Report.</p> <p>The report was noted and the Panel was assured that the systems in place within Kirklees were effective in monitoring safeguarding, reporting on it, with continuous improvement and with a culture that was open to enquiry.</p>
<p><b>8. Yorkshire Ambulance Service (YAS) Response Times</b></p>	<p>To receive an update on performance and demand across all areas of Kirklees to include:</p> <ul style="list-style-type: none"> <li>• A focus on response times for categories 1 and 2.</li> <li>• Looking at the variances of performance across Kirklees.</li> </ul>	<p><u>Panel meeting 8 July 2021.</u> The Panel received an update on performance, demand and quality in Kirklees.</p> <p>The information provided was noted and the Panel requested that for future updates the data should also include the ambulance pick-up and drop-off times.</p>

**9. Kirklees Public Health**

An overarching theme that looks at the work of Public Health Kirklees to include:

- Continuing to receive regular updates on the impact and response to Covid-19 (to be kept under review)
- Assessing the performance of the Immunisation Programmes in Kirklees to include any future coronavirus programmes.
- To review the work being done on population health management.

Panel meeting 8 July 2021

Kirklees Public Health presented an update on the local position and response to Covid-19.

Actions agreed included:

- A request for information on the current rates of covid-19 hospitalisations including the trend in Kirklees; and the current assessment of the impact on people who have been diagnosed with long Covid.
- That a further update be scheduled for the August meeting to include a focus on the impact of the proposed removal of national restrictions.

Panel meeting 19 August 2021

Kirklees Public Health and Public Protection presented an update on the local position and response to Covid-19.

Actions agreed included:

- Reviewing the approach to receiving future covid-19 updates.
- A request for information on the uptake of financial assistance to qualifying individuals who have to self-isolate.

Panel meeting 10 March 2022

Kirklees Public Health and Kirklees CCG presented an update on Population Health Management that included a short overview covering the impact of air pollution.

		<p>Actions agreed included:</p> <ul style="list-style-type: none"> <li>• Providing information and / or data about the outcomes of the new approaches and initiatives in working with the population to improve their health.</li> <li>• Providing information around the Public Health Outcomes Framework.</li> </ul>
<b>10. Update on Winter Planning</b>	<p>Update on winter preparations 2021/22 from the Kirklees Health and Adult Social Care sector to include:</p> <p>Receiving details from key organisations across the local health and adult social care section on preparations for winter to include the key areas of focus.</p> <ul style="list-style-type: none"> <li>• lessons learned from the winter period 2020/2021.</li> <li>• feedback and experiences of service users from last winter period.</li> </ul>	<p><u>Panel meeting 7 October 2021</u></p> <p>Representatives from organisations across the Kirklees Health and Adult Social Care system presented an outline of the work that was being done to prepare for the winter period 2021/22. The information provided was noted. In addition the Panel requested that partners across the local health and adult social care system continue to review risks during the winter period and notify the Panel should any major issues affecting the provision of services occur.</p>
<b>11. Effectiveness of smoking cessation arrangements in Kirklees.</b>	<p>To review the effectiveness of smoking cessation arrangements in Kirklees to include a review on how people with complex mental ill health are supported.</p>	
<b>12. Kirklees Care Homes Programme Board including analysis of the home care market</b>	<p>Receiving an update on progress of the Board to include:</p> <ul style="list-style-type: none"> <li>• Looking at the key issues and challenges identified by the Board and the actions taken to address them.</li> <li>• Details of the training and support that will be provided to care homes on the verification of expected death, end of life care plans and testing and swab taking.</li> </ul>	<p><u>Panel meeting 11 November 2021</u></p> <p>Representatives from Kirklees and the CCG attended to update the Panel on the work of the Programme Board which included some of the challenges following Covid affecting how the care home market operates.</p>



	<ul style="list-style-type: none"> <li>Continue monitoring the outcomes of the analysis of the home care market to include receiving a copy of the final report from Cordis Bright and implementation plan.</li> </ul>	<p>Agreed actions included:</p> <ul style="list-style-type: none"> <li>A request for further information relating to current bed occupancy.</li> </ul>
<b>13. Healthwatch Kirklees</b>	<p>To develop the working relationship with Healthwatch Kirklees to include sharing of work programmes and identifying local areas of concern to inform the work of the Panel.</p>	<p><u>Panel meeting 7 October 2021</u> Representatives from Healthwatch provided an update on their workplan.</p> <p>The Panel noted Healthwatch’s key areas of work and agreed to continue to share work programmes and monitor local areas of concern.</p>
<b>14. Air Pollution</b>	<p>To assess the health risk associated with air pollution.</p>	<p><u>Panel meeting 10 March 2022</u> The Panel welcomed a representative from Kirklees Air Quality – Energy and Climate Change to the meeting as part of the discussion with Public Health around Population Health Management.</p> <p>Agreed actions included:</p> <ul style="list-style-type: none"> <li>A request for further consideration of air quality in the 2022-23 municipal year.</li> <li>That highways should be asked to input into the consideration on air quality, particularly in relation to traffic flow and the impact on air quality.</li> <li>That following monitoring of air quality in sites around Kirklees, provide details of what is being done to combat poor air quality.</li> </ul>

<p><b>15. Rainbow Child Development Unit at Calderdale and Huddersfield NHS Foundation Trust (CHFT)</b></p>	<p>To consider proposals to relocate the Child Development Service (CDS) and create a central community hub for families to include co-location with specialist nursing input and community therapies.</p>	<p><u>Panel meeting 8 July 2021</u> Representatives from CHFT presented the plans to relocate the CDS.</p> <p>The Panel supported the proposals including the Trust’s preferred location and requested that the outcomes from the engagement work be presented at a future meeting.</p>
<p><b>16. Reconfiguration of Bed Capacity in Kirklees supporting with Intermediate Care and Dementia Care</b></p>	<p>To consider proposals to reconfigure the dementia and Intermediate Care Beds across Moorlands Grange, Castle Grange, Ings Grove House and Claremont House to include a temporary decant of The Homestead Day Service.</p>	<p><u>Panel meeting 7 December 2021</u> Representatives from the Adult Social care and Locala presented the plans for reconfiguring the dementia and intermediate care beds in Kirklees care homes.</p> <p>The Panel noted the proposals and requested feedback early in 2022 on the impact of winter pressures on IMC services.</p>

**LEAD MEMBER BRIEFING ISSUES**

ISSUE	AREAS OF FOCUS
<p><b>1. Mid Yorkshire Hospitals NHS Trust (MYHT) Ambulatory Emergency Care (AEC) Services and Services provided at Dewsbury and District Hospital (DDH)</b></p>	<p>Update on the closure of the AEC unit at DDH.</p>
<p><b>2. Transforming Outpatient Care at Calderdale and Huddersfield NHS Foundation Trust (CHFT) and Mid Yorkshire Hospitals NHS Trust (MYHT)</b></p>	<p>Receive an update on progress of:</p> <ul style="list-style-type: none"> <li>• The programme of change at CHFT.</li> <li>• The work being done by MYHT on its Outpatient Care.</li> </ul>



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